

2016

Garfield Redevelopment Agency  
(name)

# Authority Budget

<http://www.garfieldnj.org/content/2188/2240/default.aspx>  
(Authority Web Address)

Department Of



Community  
Affairs

LOCAL GOVT SERVICES  
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RECEIVED

Division of Local Government Services

**2016 AUTHORITY BUDGET**

**Certification Section**

2016

**Garfield Redevelopment Agency**  
(Name)

**AUTHORITY BUDGET**

FISCAL YEAR: FROM January 1, 2016 TO December 31, 2016

For Division Use Only

**CERTIFICATION OF APPROVED BUDGET**

*It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.*

State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services

By: C. M. Zepeda Date: 11/30/15

**CERTIFICATION OF ADOPTED BUDGET**

*It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.*

State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services

By: \_\_\_\_\_ Date: \_\_\_\_\_

# 2016 PREPARER'S CERTIFICATION

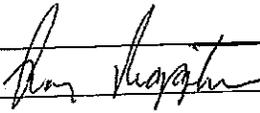
## Garfield Redevelopment Agency (Name)

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016

It is hereby certified that the Authority Budget, including both the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that: all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in itemization, form and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:			
Name:	Roy Riggitano		
Title:	Chief Financial Officer		
Address:	c/o City of Garfield 111 Outwater Lane Garfield, NJ 07026		
Phone Number:	973-340-2000	Fax Number:	973-340-5183
E-mail address	royfrank@aol.com		

# 2016 APPROVAL CERTIFICATION

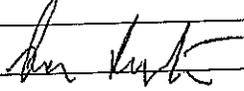
## Garfield Redevelopment Agency (Name)

### AUTHORITY BUDGET

FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body of the Garfield Redevelopment Agency, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on the 2<sup>nd</sup> day of November, 2015.

It is further certified that the recorded vote appearing in the resolution represents not less than a majority of the full membership of the governing body thereof.

Officer's Signature:			
Name:	Roy Riggitano		
Title:	Chief Financial Officer		
Address:	c/o City of Garfield 111 Outwater Lane Garfield, NJ 07026		
Phone Number:	973-340-2000	Fax Number:	973-340-5183
E-mail address	royfrank@aol.com		

## INTERNET WEBSITE CERTIFICATION

Authority's Web Address: http://www.garfieldnj.org/content/2188/2240/default.aspx

All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities
- Commencing with 2013, the budgets for the current fiscal year and immediately preceding two prior years
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information
- Commencing with 2012, the annual audits of the most recent fiscal year and immediately two prior years
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the authority to the interests of the residents within the authority's service area or jurisdiction
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time, date, location and agenda of each meeting
- Beginning January 1, 2013, the approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

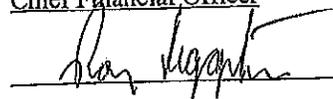
Name of Officer Certifying compliance

Roy Riggitano

Title of Officer Certifying compliance

Chief Financial Officer

Signature



## 2016 AUTHORITY BUDGET RESOLUTION Garfield Redevelopment Agency

FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016

### Resolution No. 2015-23

WHEREAS, the Annual Budget and Capital Budget for the Garfield Redevelopment Agency for the fiscal year beginning, January 1, 2016 and ending, December 31, 2016 has been presented before the governing body of the Garfield Redevelopment Agency at its open public meeting of November 2, 2015; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$132,500, Total Appropriations, including any Accumulated Deficit if any, of \$132,500 and Total Unrestricted Net Position utilized of \$-0-; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$-0- and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$-0-; and

WHEREAS, the schedule of rates, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses; capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget, must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

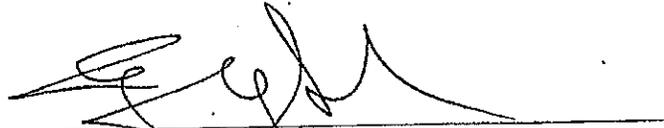
NOW, THEREFORE BE IT RESOLVED, by the governing body of the Garfield Redevelopment Agency, at an open public meeting held on November 2, 2015 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Garfield Redevelopment Agency for the fiscal year beginning, January 1, 2016 and ending, December 31, 2016 is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Garfield Redevelopment Agency will consider the Annual Budget and Capital Budget/Program for adoption on December 7, 2015.

	Moved	Second	Ayes	Nays	Absent	Abstain
Roger Hetel, Chairman			✓			
Arthur Andreano, Vice Chairman	✓		✓			
Peter Amadio			✓			
Joseph Delaney			✓			
Ernest Rosolen		✓	✓			
Arthur Rotio			✓			
Raymond Simone			✓			

Certified to be a true copy of a Resolution of the Board of Commissioners of the Garfield Redevelopment Agency, Garfield, New Jersey adopted at a regular meeting held November 2, 2015.



Thomas J. Duch  
Executive Director

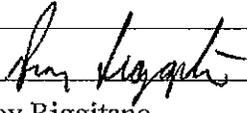
# 2016 ADOPTION CERTIFICATION

## Garfield Redevelopment Agency (Name)

### AUTHORITY BUDGET

**FISCAL YEAR:** FROM: January 1, 2016 TO: December 31, 2016

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Garfield Redevelopment Agency, pursuant to N.J.A.C. 5:31-2.3, on the 7<sup>th</sup> day of, December, 2015.

Officer's Signature:			
Name:	Roy Riggitano		
Title:	Chief Financial Officer		
Address:	c/o City of Garfield 111 Outwater Lane Garfield, NJ 07026		
Phone Number:	973-340-2000	Fax Number:	973-340-5183
E-mail address	Royfrank@aol.com		



**2016 AUTHORITY BUDGET**  
**Narrative and Information Section**

**2016 AUTHORITY BUDGET MESSAGE & ANALYSIS**  
**Garfield Redevelopment Agency**  
(Name)

**AUTHORITY BUDGET**

**FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016**

*Answer all questions below. Attach additional pages and schedules as needed.*

1. Complete a brief statement on the 2016 proposed Annual Budget and make comparison to the 2015 adopted budget for each operation. Explain any variances over +/-10% for each line item by operation. Explanations of variances should include a description of the reason for the increase/decrease in the budgeted line item, not just an indication of the amount and percent of the change. Attach any supporting documentation that will help to explain the reason for the increase/decrease in the budgeted line item. For example, if anticipated service charges have increased 15% due to an increase in rates, provide a copy of the resolution authorizing the rate increase.
2. Complete a brief statement on the impact the proposed Annual Budget will have on Anticipated Revenues, especially service charges and on the general purpose/component unit financial statements. Explain significant increases or decreases, if any. An increase or decrease is considered significant if it is over +/-10% from the current year adopted budget.
3. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Budget/Program.
4. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget, i.e. rate stabilization, debt service reduction, to balance the budget, etc. If the Authority's budget anticipates a use of Unrestricted Net Position, this question must be answered.
5. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or a shared service and explain the reason for the transfer (i.e.: to balance the County/Municipality budget, etc.).
6. The proposed budget must not reflect an anticipated deficit from 2016 operations. If there exists an accumulated deficit from prior years' budgets (and funding is included in the proposed budget as a result of a prior deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.
7. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in the rate structure, if applicable.
8. Attach a copy of the Authority's most recent Annual Operating Data submission to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) under the Authority's Continuing Disclosure Agreements for any debt issuances outstanding. Examples of Annual Operating Data may include sewer and water billings; parking rents and collections; number of customers; number of available parking spaces; etc. See Local Finance Notice 2014-9 for more information.

GARFIELD REDEVELOPMENT AGENCY  
2016 BUDGET  
BUDGET MESSAGE ADDENDUM

1. (a) The proposed 2016 budget increased \$35,500 (or 36%) when compared to the 2015 budget.  
  
(b) 2016 Cost of Providing Services Other Expenses – Professional Fees increased \$6,500 (or 185%) based on projected costs for the year 2016 associated with redevelopment projects currently in progress.  
  
(c) 2016 Cost of Providing Services Other Expenses – Planning and Engineering increased \$29,000 (or 483%) based on projected costs for the year 2016 associated with redevelopment projects currently in progress.
2. 2016 Other Operating Revenues – Redeveloper Fees increased \$35,500 (or 68%) when compared to 2015. The increased Redeveloper Fees are associated with an amended redevelopment agreement for a redevelopment project which is currently in progress.
3. The proposed 2016 budget will have no impact on the local economy.
4. No Unrestricted Net Position is utilized in the proposed 2016 budget.
5. The City of Garfield will contribute \$45,000 to the Redevelopment Agency in 2016 which is the same amount contributed in 2015.
6. There is no deficit in the proposed 2016 budget.
7. Not Applicable
8. Not Applicable – the Agency has no outstanding bonds.

## AUTHORITY CONTACT INFORMATION 2016

Please complete the following information regarding this Authority. All information requested below must be completed.

<b>Name of Authority:</b>	Garfield Redevelopment Agency		
<b>Federal ID Number:</b>			
<b>Address:</b>	c/o City of Garfield 111 Outwater Lane		
<b>City, State, Zip:</b>	Garfield	NJ	07026
<b>Phone: (ext.)</b>	973-340-2000	<b>Fax:</b>	973-340-5183

<b>Preparer's Name:</b>	Roy Riggitano		
<b>Preparer's Address:</b>	c/o City of Garfield 111 Outwater Lane		
<b>City, State, Zip:</b>	Garfield	NJ	07026
<b>Phone: (ext.)</b>	973-340-2000	<b>Fax:</b>	973-340-5183
<b>E-mail:</b>	<a href="mailto:royfrank@aol.com">royfrank@aol.com</a>		

<b>Chief Executive Officer:</b>	Thomas J. Duch		
<b>Phone: (ext.)</b>	973-340-2000	<b>Fax:</b>	973-340-5183
<b>E-mail:</b>	<a href="mailto:tduch@garfieldnj.org">tduch@garfieldnj.org</a>		

<b>Chief Financial Officer:</b>	Roy Riggitano		
<b>Phone: (ext.)</b>	973-340-2000	<b>Fax:</b>	973-340-5183
<b>E-mail:</b>	<a href="mailto:royfrank@aol.com">royfrank@aol.com</a>		

<b>Name of Auditor:</b>	Dieter P. Lerch		
<b>Name of Firm:</b>	Lerch, Vinci & Higgins, LLP		
<b>Address:</b>	17-17 Route 208		
<b>City, State, Zip:</b>	Fair Lawn	NJ	07410
<b>Phone: (ext.)</b>	201-791-7100	<b>Fax:</b>	201-791-3035
<b>E-mail:</b>	<a href="mailto:dlerch@lvhcpa.com">dlerch@lvhcpa.com</a>		

# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## Garfield Redevelopment Agency

(Name)

FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016

Answer all questions below completely and attach additional information as required.

- 1) Provide the number of individuals employed in calendar year 2014 as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: None
- 2) Provide the amount of total salaries and wages for calendar year 2014 as reported on the Authority's Form W-3, Transmittal of Wage and Tax Statements: None
- 3) Provide the number of regular voting members of the governing body: 7
- 4) Provide the number of alternate voting members of the governing body: None
- 5) Did any person listed on Page N-4 have a family or business relationship with any other person listed on Page N-4 during the current fiscal year? No *If "yes," attach a description of the relationship including the names of the individuals involved and their positions at the Authority.*
- 6) Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year because of their relationship with the Authority file the form as required? No - Raymond Simone did not file. *If "no," provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.*
- 7) Does the Authority have any amounts receivable from current or former commissioners, officers, key employees or highest compensated employees? No *If "yes," attach a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.*
- 8) Was the Authority a party to a business transaction with one of the following parties:
  - a. A current or former commissioner, officer, key employee, or highest compensated employee? No
  - b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee? No
  - c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner? No*If the answer to any of the above is "yes," attach a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.*
- 9) Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract? A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor. No *If "yes," attach a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.*
- 10) Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. *Attach narrative - Not Applicable.*
- 11) Did the Authority pay for meals or catering during the current fiscal year? No *If "yes," attach a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.*

- 12) Did the Authority pay for travel expenses for any employee or individual listed on Page N-4? No  
*If "yes," attach a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.*
- 13) Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority:
- a. First class or charter travel? No
  - b. Travel for companions? No
  - c. Tax indemnification and gross-up payments? No
  - d. Discretionary spending account? No
  - e. Housing allowance or residence for personal use? No
  - f. Payments for business use of personal residence? No
  - g. Vehicle/auto allowance or vehicle for personal use? No
  - h. Health or social club dues or initiation fees? No
  - i. Personal services (i.e.: maid, chauffeur, chef)? No
- If the answer to any of the above is "yes," attach a description of the transaction including the name and position of the individual and the amount expended.*
- 14) Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement? Yes *If "no," attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses.*
- 15) Did the Authority make any payments to current or former commissioners or employees for severance or termination? No *If "yes," attach explanation including amount paid.*
- 16) Did the Authority make any payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses? No  
*If "yes," attach explanation including amount paid.*
- 17) Did the Authority comply with its Continuing Disclosure Agreements for all debt issuances outstanding by submitting its audited annual financial statements, annual operating data, and notice of material events to the Municipal Securities Rulemaking Board's Electronic Municipal Marketplace Access (EMMA) as required? Not Applicable *If "no," attach a description of the Authority's plan to ensure compliance with its Continuing Disclosure Agreements in the future.*
- 18) Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate? No  
*If "yes," attach explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.*
- 19) Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e.: sewer overflow, etc.)? No *If "yes," attach a description of the event or condition that resulted in the fine or assessment and indicate the amount of the fine or assessment.*

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES,  
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

**Garfield Redevelopment Agency**

(Name)

**FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016**

*Complete the attached table for all persons required to be listed per #1-4 below.*

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority and any other public entities as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority and any other public entities.
- 3) List all of the Authority's former officers, key employees and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority and any other public entities during the most recent fiscal year completed.

**Commissioner:** A member of the governing body of the authority with voting rights. Include alternates for purposes of this schedule.

**Officer:** A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial official as officers. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

**Key employee:** An employee or independent contractor of the authority (other than a commissioner or officer) who meets both of the following criteria:

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

**Highest compensated employee:** One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

**Compensation:** All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

**Reportable compensation:** The aggregate compensation that is reported (or is required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year. For example, for fiscal years ending December 31, 2016, the calendar year 2014 W-2 and 1099 should be used (60 days prior to start of budget year is November 1, 2015, with 2014 being the most recent calendar year ended), and for fiscal years ending June 30, 2017, the calendar year 2015 W-2 and 1099 should be used (60 days prior to start of budget year is May 1, 2016, with 2015 being the most recent calendar year ended).

**Other Public Entity:** Any municipality, county, local authority, fire district, or other government unit, regardless of whether it is related in any way to the Authority either by function or by physical location.

Authority Schedule of Commissioners, Officers, Key Employees, Highest Compensated Employees and Independent Contractors (Continued)

For the Period January 1, 2015 to December 31, 2015

Garfield Redevelopment Agency

Reportable Compensation from Authority (W-2/ 1099)

Name	Title	Average Hours per Week Dedicated to Position	Commissioner	Officer	Key Employee	Highest Compensated Employee	Former	Reportable Compensation from Authority (W-2/ 1099)			Estimated amount of other compensation from the Authority (health benefits, pension, etc.)	Positions held at Other Public Entities Listed in Column C	Average Hours per Week Dedicated to Positions at Other Public Entities Listed in Column C	Reportable Compensation from Other Public Entities (health benefits, pension, payment in lieu of health benefits, etc.)	Total Compensation All Public Entities
								Base Salary/ Stipend	Bonus	Other (auto allowance, expense account, payment in lieu of health benefits, etc.)					
1 Roger Hétel	Chairman	1 X													
2 Arthur Andreano	Vice-Chairman	1 X													
3 Raymond Simone		1 X													
4 Arthur Robb		1 X													
5 Ernest Rosolen		1 X													
6 Peter Amadio		1 X													
7 Joseph Delaney		1 X													
8															
9															
10															
11															
12															
13															
14															
15															
Total:								\$	\$	\$	\$		\$	\$	\$

Enter the total number of employees/ independent contractors who received more than \$100,000 in total reportable compensation for the most recent fiscal year completed:

# Schedule of Health Benefits - Detailed Cost Analysis

Garfield Redevelopment Agency  
 For the Period January 1, 2016 to December 31, 2016

	Annual Cost		Total Cost Estimate Proposed Budget	# of Covered Members (Medical & Rx) Current Year	Annual Cost per Employee Current Year	Total Current Year Cost	\$ Increase (Decrease)	% Increase (Decrease)
	# of Covered Members (Medical & Rx) Proposed Budget	Employee Proposed Budget						
<b>Active Employees - Health Benefits - Annual Cost</b>								
Single Coverage	Not Applicable		#VALUE!			\$	#VALUE!	#VALUE!
Parent & Child								#DIV/0!
Employee & Spouse (or Partner)								#DIV/0!
Family								#DIV/0!
Employee Cost Sharing Contribution (enter as negative - )								#DIV/0!
Subtotal	0		#VALUE!	0			#VALUE!	#VALUE!
<b>Commissioners - Health Benefits - Annual Cost</b>								
Single Coverage	Not Applicable		#VALUE!				#VALUE!	#VALUE!
Parent & Child								#DIV/0!
Employee & Spouse (or Partner)								#DIV/0!
Family								#DIV/0!
Employee Cost Sharing Contribution (enter as negative - )								#DIV/0!
Subtotal	0		#VALUE!	0			#VALUE!	#VALUE!
<b>Retirees - Health Benefits - Annual Cost</b>								
Single Coverage	Not Applicable		#VALUE!				#VALUE!	#VALUE!
Parent & Child								#DIV/0!
Employee & Spouse (or Partner)								#DIV/0!
Family								#DIV/0!
Employee Cost Sharing Contribution (enter as negative - )								#DIV/0!
Subtotal	0		#VALUE!	0			#VALUE!	#VALUE!
<b>GRAND TOTAL:</b>								
	0		#VALUE!	0		\$	#VALUE!	#VALUE!

Is medical coverage provided by the SHBP (Yes or No)? \_\_\_\_\_  
 Is prescription drug coverage provided by the SHBP (Yes or No)? \_\_\_\_\_





**2016 AUTHORITY BUDGET**

**Financial Schedules Section**

## 2016 Budget Summary

Garfield Redevelopment Agency  
 January 1, 2016 to December 31, 2016

For the Period

	Proposed Budget						Adopted Budget Total All Operations	All Operations All Operations	% Increase (Decrease) Proposed vs. Adopted
	Redevelopment	#2	#3	#4	#5	#6			
<b>REVENUES</b>									
Total Operating Revenues	\$ 87,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,500	\$ 52,000	68.3%
Total Non-Operating Revenues	45,000	-	-	-	-	45,000	-	-	0.0%
Total Anticipated Revenues	132,500	-	-	-	-	132,500	97,000	35,500	36.6%
<b>APPROPRIATIONS</b>									
Total Administration	47,500	-	-	-	-	47,500	-	-	0.0%
Total Cost of Providing Services	85,000	-	-	-	-	85,000	49,500	35,500	71.7%
Total Principal Payments on Debt Service in Lieu of Depreciation	-	-	-	-	-	-	-	-	#DIV/0!
Total Operating Appropriations	132,500	-	-	-	-	132,500	97,000	35,500	36.6%
Total Interest Payments on Debt	-	-	-	-	-	-	-	-	#DIV/0!
Total Other Non-Operating Appropriations	-	-	-	-	-	-	-	-	#DIV/0!
Total Non-Operating Appropriations	-	-	-	-	-	-	-	-	#DIV/0!
Accumulated Deficit	-	-	-	-	-	-	-	-	#DIV/0!
Total Appropriations and Accumulated Deficit	132,500	-	-	-	-	132,500	97,000	35,500	36.6%
Less: Total Unrestricted Net Position Utilized	-	-	-	-	-	-	-	-	#DIV/0!
Net Total Appropriations	132,500	-	-	-	-	132,500	97,000	35,500	36.6%
<b>ANTICIPATED SURPLUS (DEFICIT)</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!

## 2016 Revenue Schedule

Garfield Redevelopment Agency  
For the Period January 1, 2016 to December 31, 2016

	Proposed Budget						Adopted Budget			Increase (Decrease) Proposed vs. Adopted	% Increase (Decrease) Proposed vs. Adopted
	Redevelop	Operation	Operation	Operation	Operation	Total All	Total All	All Operations	All Operations		
	ment	Operation #2	#3	#4	#5	#6	Operations	Operations	Operations		
<b>OPERATING REVENUES</b>											
<i>Service Charges</i>											
Residential						\$ -	\$ -	\$ -		#DIV/0!	
Business/Commercial						-	-	-		#DIV/0!	
Industrial						-	-	-		#DIV/0!	
Intergovernmental						-	-	-		#DIV/0!	
Other						-	-	-		#DIV/0!	
Total Service Charges						-	-	-			
<i>Connection Fees</i>											
Residential						-	-	-		#DIV/0!	
Business/Commercial						-	-	-		#DIV/0!	
Industrial						-	-	-		#DIV/0!	
Intergovernmental						-	-	-		#DIV/0!	
Other						-	-	-		#DIV/0!	
Total Connection Fees						-	-	-			
<i>Parking Fees</i>											
Meters						-	-	-		#DIV/0!	
Permits						-	-	-		#DIV/0!	
Fines/Penalties						-	-	-		#DIV/0!	
Other						-	-	-		#DIV/0!	
Total Parking Fees						-	-	-			
<i>Other Operating Revenues (List)</i>											
Redeveloper Fees	87,500					87,500	52,000	35,500		68.3%	
Other Revenue 2						-	-	-		#DIV/0!	
Other Revenue 3						-	-	-		#DIV/0!	
Other Revenue 4						-	-	-		#DIV/0!	
Total Other Revenue	87,500					87,500	52,000	35,500		68.3%	
Total Operating Revenues	87,500					87,500	52,000	35,500		68.3%	
<b>NON-OPERATING REVENUES</b>											
<i>Grants &amp; Entitlements (List)</i>											
Grant #1						-	-	-		#DIV/0!	
Grant #2						-	-	-		#DIV/0!	
Grant #3						-	-	-		#DIV/0!	
Grant #4						-	-	-		#DIV/0!	
Total Grants & Entitlements						-	-	-			
<i>Local Subsidies &amp; Donations (List)</i>											
City of Garfield	45,000					45,000	45,000	-		0.0%	
Local Subsidy #2						-	-	-		#DIV/0!	
Local Subsidy #3						-	-	-		#DIV/0!	
Local Subsidy #4						-	-	-		#DIV/0!	
Total Local Subsidies & Donations	45,000					45,000	45,000	-		0.0%	
<i>Interest on Investments &amp; Deposits</i>											
Investments						-	-	-		#DIV/0!	
Security Deposits						-	-	-		#DIV/0!	
Penalties						-	-	-		#DIV/0!	
Other Investments						-	-	-		#DIV/0!	
Total Interest						-	-	-			
<i>Other Non-Operating Revenues (List)</i>											
Other Non-Operating #1						-	-	-		#DIV/0!	
Other Non-Operating #2						-	-	-		#DIV/0!	
Other Non-Operating #3						-	-	-		#DIV/0!	
Other Non-Operating #4						-	-	-		#DIV/0!	
Total Non-Operating Revenues						-	-	-		0.0%	
Total Non-Operating Revenues	45,000					45,000	45,000	-		0.0%	
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 132,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 132,500</b>	<b>\$ 97,000</b>	<b>\$ 35,500</b>		<b>36.6%</b>

# 2015 Adopted Revenue Schedule

Garfield Redevelopment Agency

	<i>Adopted Budget</i>						Total All Operations
	Redevelop ment	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	
<b>OPERATING REVENUES</b>							
<i>Service Charges</i>							\$ -
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Service Charges	-	-	-	-	-	-	-
<i>Connection Fees</i>							-
Residential							-
Business/Commercial							-
Industrial							-
Intergovernmental							-
Other							-
Total Connection Fees	-	-	-	-	-	-	-
<i>Parking Fees</i>							-
Meters							-
Permits							-
Fines/Penalties							-
Other							-
Total Parking Fees	-	-	-	-	-	-	-
<i>Other Operating Revenues (List)</i>							-
Redeveloper Fees	52,000						52,000
Other Revenue 2							-
Other Revenue 3							-
Other Revenue 4							-
Total Other Revenue	52,000	-	-	-	-	-	52,000
Total Operating Revenues	52,000	-	-	-	-	-	52,000
<b>NON-OPERATING REVENUES</b>							
<i>Grants &amp; Entitlements (List)</i>							-
Grant #1							-
Grant #2							-
Grant #3							-
Grant #4							-
Total Grants & Entitlements	-	-	-	-	-	-	-
<i>Local Subsidies &amp; Donations (List)</i>							-
City of Garfield	45,000						-
Local Subsidy #2							-
Local Subsidy #3							-
Local Subsidy #4							-
Total Local Subsidies & Donations	45,000	-	-	-	-	-	45,000
<i>Interest on Investments &amp; Deposits</i>							-
Investments							-
Security Deposits							-
Penalties							-
Other Investments							-
Total Interest	-	-	-	-	-	-	-
<i>Other Non-Operating Revenues (List)</i>							-
Other Non-Operating #1							-
Other Non-Operating #2							-
Other Non-Operating #3							-
Other Non-Operating #4							-
Other Non-Operating Revenues	-	-	-	-	-	-	-
Total Non-Operating Revenues	45,000	-	-	-	-	-	45,000
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 97,000</b>	<b>\$ -</b>	<b>\$ 97,000</b>				

## 2016 Appropriations Schedule

Garfield Redevelopment Agency  
For the Period January 1, 2016 to December 31, 2016

	Proposed Budget						Adopted Budget		\$ Increase (Decrease)	% Increase (Decrease)	
	Redevelop ment	Operation #2	Operation			Total All Operations	Total All Operations	All Operations	Proposed vs. Adopted	Proposed vs. Adopted	
			#3	#4	#5						#6
<b>OPERATING APPROPRIATIONS</b>											
<i>Administration - Personnel</i>											
Salary & Wages						\$ -	\$ -	\$ -		#DIV/01	
Fringe Benefits						-	-	-		#DIV/01	
Total Administration - Personnel						-	-	-		#DIV/01	
<i>Administration - Other (List)</i>											
Interlocal Services Agreement	36,000					36,000	36,000	-		0.0%	
Professional Fees	6,400					6,400	6,400	-		0.0%	
Recording Secretary	2,400					2,400	2,400	-		0.0%	
Office Expense	2,000					2,000	2,000	-		0.0%	
Miscellaneous Administration*	700					700	700	-		0.0%	
Total Administration - Other	47,500					47,500	47,500	-		0.0%	
Total Administration	47,500					47,500	47,500	-		0.0%	
<i>Cost of Providing Services - Personnel</i>											
Salary & Wages						-	-	-		#DIV/01	
Fringe Benefits						-	-	-		#DIV/01	
Total COPS - Personnel						-	-	-		#DIV/01	
<i>Cost of Providing Services - Other (List)</i>											
Professional Fees	10,000					10,000	3,500	6,500	185.7%		
Planning & Engineering	35,000					35,000	6,000	29,000	483.3%		
Legal/Special Consultants	40,000					40,000	40,000	-		0.0%	
Other COPS Expense #4						-	-	-		#DIV/01	
Miscellaneous COPS*						-	-	-		#DIV/01	
Total COPS - Other	85,000					85,000	49,500	35,500	71.7%		
Total Cost of Providing Services	85,000					85,000	49,500	35,500	71.7%		
Total Principal Payments on Debt Service in Lieu of Depreciation						-	-	-		#DIV/01	
Total Operating Appropriations	132,500					132,500	97,000	35,500	36.6%		
<b>NON-OPERATING APPROPRIATIONS</b>											
Total Interest Payments on Debt						-	-	-		#DIV/01	
Operations & Maintenance Reserve						-	-	-		#DIV/01	
Renewal & Replacement Reserve						-	-	-		#DIV/01	
Municipality/County Appropriation						-	-	-		#DIV/01	
Other Reserves						-	-	-		#DIV/01	
Total Non-Operating Appropriations						-	-	-		#DIV/01	
TOTAL APPROPRIATIONS	132,500					132,500	97,000	35,500	36.6%		
<b>ACCUMULATED DEFICIT</b>											
TOTAL APPROPRIATIONS & ACCUMULATED DEFICIT	132,500					132,500	97,000	35,500	36.6%		
<b>UNRESTRICTED NET POSITION UTILIZED</b>											
Municipality/County Appropriation						-	-	-		#DIV/01	
Other						-	-	-		#DIV/01	
Total Unrestricted Net Position Utilized						-	-	-		#DIV/01	
<b>TOTAL NET APPROPRIATIONS</b>	<b>\$ 132,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 132,500</b>	<b>\$ 97,000</b>	<b>\$ 35,500</b>	<b>36.6%</b>

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations    \$ 6,625.00    \$ -    \$ -    \$ -    \$ -    \$ -    \$ -    \$ -    \$ 6,625.00

## 2015 Adopted Appropriations Schedule

### Garfield Redevelopment Agency

	<i>Adopted Budget</i>						Total All Operations
	Redevelop ment	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	
<b>OPERATING APPROPRIATIONS</b>							
<i>Administration - Personnel</i>							
Salary & Wages							\$ -
Fringe Benefits							-
Total Administration - Personnel	-	-	-	-	-	-	-
<i>Administration - Other (List)</i>							
Interlocal Services Agreement	36,000						36,000
Professional Fees	6,400						6,400
Recording Secretary	2,400						2,400
Office Expense	2,000						2,000
Miscellaneous Administration*	700						700
Total Administration - Other	47,500	-	-	-	-	-	47,500
Total Administration	47,500	-	-	-	-	-	47,500
<i>Cost of Providing Services - Personnel</i>							
Salary & Wages							-
Fringe Benefits							-
Total COPS - Personnel	-	-	-	-	-	-	-
<i>Cost of Providing Services - Other (List)</i>							
Professional Fees	3,500						3,500
Planning & Engineering	6,000						6,000
Legal/Special Consultants	40,000						40,000
Other COPS Expense #4							-
Miscellaneous COPS*							-
Total COPS - Other	49,500	-	-	-	-	-	49,500
Total Cost of Providing Services	49,500	-	-	-	-	-	49,500
<i>Total Principal Payments on Debt Service in Lieu of Depreciation</i>							
	-	-	-	-	-	-	-
Total Operating Appropriations	97,000	-	-	-	-	-	97,000
<b>NON-OPERATING APPROPRIATIONS</b>							
Total Interest Payments on Debt	-	-	-	-	-	-	-
Operations & Maintenance Reserve							-
Renewal & Replacement Reserve							-
Municipality/County Appropriation							-
Other Reserves							-
Total Non-Operating Appropriations	-	-	-	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	97,000	-	-	-	-	-	97,000
<b>ACCUMULATED DEFICIT</b>							
<b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>	97,000	-	-	-	-	-	97,000
<b>UNRESTRICTED NET POSITION UTILIZED</b>							
Municipality/County Appropriation	-	-	-	-	-	-	-
Other							-
Total Unrestricted Net Position Utilized	-	-	-	-	-	-	-
<b>TOTAL NET APPROPRIATIONS</b>	\$ 97,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,000

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations	\$ 4,850.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,850.00
--------------------------------------	-------------	------	------	------	------	------	------	-------------

# 5 Year Debt Service Schedule - Principal

## Garfield Redevelopment Agency

	<i>Fiscal Year Beginning in</i>					Thereafter	Total Principal Outstanding
	2015	2016	2017	2018	2019		
<b>Redevelopment</b>							
Debt Issuance #1							\$ -
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
<b>Total Principal</b>							-
<b>Operation #2</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
<b>Total Principal</b>							-
<b>Operation #3</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
<b>Total Principal</b>							-
<b>Operation #4</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
<b>Total Principal</b>							-
<b>Operation #5</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
<b>Total Principal</b>							-
<b>Operation #6</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
<b>Total Principal</b>							-
<b>TOTAL PRINCIPAL ALL OPERATIONS</b>							-

Not Applicable

*Indicate the Authority's most recent bond rating and the year of the rating by ratings service.*

<b>Moody's</b>		<b>Standard &amp; Poors</b>
<b>Fitch</b>		
<b>Bond Rating</b>		
<b>Year of Last Rating</b>		

# 5 Year Debt Service Schedule - Interest

## Garfield Redevelopment Agency

	Fiscal Year Beginning in					Thereafter	Total Interest Payments Outstanding
	Current Year (2015)	2016	2017	2018	2019		
<b>Redevelopment</b>							
Debt Issuance #1							\$ -
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
Total Interest Payments							-
<b>Operation #2</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
Total Interest Payments							-
<b>Operation #3</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
Total Interest Payments							-
<b>Operation #4</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
Total Interest Payments							-
<b>Operation #5</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
Total Interest Payments							-
<b>Operation #6</b>							
Debt Issuance #1							-
Debt Issuance #2							-
Debt Issuance #3							-
Debt Issuance #4							-
Total Interest Payments							-
<b>TOTAL INTEREST ALL OPERATIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

# 2016 Net Position Reconciliation

Garfield Redevelopment Agency

For the Period January 1, 2016 to December 31, 2016

*Proposed Budget*

	#2	#3	#4	#5	#6	Total All Operations
<b>TOTAL NET POSITION BEGINNING OF CURRENT YEAR (1)</b>						\$ 135,536
Less: Invested in Capital Assets, Net of Related Debt (1)						-
Less: Restricted for Debt Service Reserve (1)						-
Less: Other Restricted Net Position (1)						-
Total Unrestricted Net Position (1)	135,536	-	-	-	-	135,536
Less: Designated for Non-Operating Improvements & Repairs						-
Less: Designated for Rate Stabilization						-
Less: Other Designated by Resolution						-
Plus: Accrued Unfunded Pension Liability (1)						-
Plus: Accrued Unfunded Other Post-Employment Benefits Liability (1)						-
Plus: Estimated Income (Loss) on Current Year Operations (2)	65,000	-	-	-	-	65,000
Plus: Other Adjustments (attach schedule)						-
<b>UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET</b>	200,536	-	-	-	-	200,536
Unrestricted Net Position Utilized to Balance Proposed Budget	-	-	-	-	-	-
Unrestricted Net Position Utilized in Proposed Capital Budget	-	-	-	-	-	-
Appropriation to Municipality/County (3)	-	-	-	-	-	-
Total Unrestricted Net Position Utilized in Proposed Budget	-	-	-	-	-	-
<b>PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR</b>	\$ 200,536	\$ -	\$ -	\$ -	\$ -	\$ 200,536
(4)						

(1) Total of all operations for this line item must agree to audited financial statements.  
 (2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.  
 (3) Amount may not exceed 5% of total operating appropriations. See calculation below.  
 Maximum Allowable Appropriation to Municipality/County \$ 6,625 \$ - \$ - \$ - \$ - \$ - \$ 6,625  
 (4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

2016

Garfield Redevelopment Agency

(Name)

**AUTHORITY  
CAPITAL  
BUDGET/  
PROGRAM**

# 2016 CERTIFICATION OF AUTHORITY CAPITAL BUDGET/PROGRAM

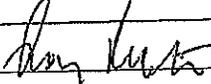
**Garfield Redevelopment Agency**  
(Name)

FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, by the governing body of the Garfield Redevelopment Agency, on the \_\_\_\_\_ day of \_\_\_\_\_, \_\_\_\_\_.

OR

It is hereby certified that the governing body of the Garfield Redevelopment Agency have elected **NOT** to adopt a Capital Budget /Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2 for the following reason(s): The Agency has no capital projects planned at this time.

Officer's Signature:			
Name:	Roy Riggitano		
Title:	Chief Financial Officer		
Address:	c/o City of Garfield 111 Outwater Lane Garfield, NJ 07026		
Phone Number:	973-340-2000	Fax Number:	973-340-5183
E-mail address	royfrank@aol.com		

# 2016 CAPITAL BUDGET/PROGRAM MESSAGE

## Garfield Redevelopment Agency (Name)

FISCAL YEAR: FROM: January 1, 2016 TO: December 31, 2016

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program?

Not Applicable

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include full lifecycle costs; and is it consistent with appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

Not Applicable

3. Has a long-term (10-20 years) infrastructure needs assessment or other capital plan with a horizon beyond six years been prepared?

Not Applicable

4. Describe the projected impact of the proposed capital projects, including impact on the schedule of rates, fees, and service charges and the impact on current and future year's schedules.

Not Applicable

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

Not Applicable

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

Not Applicable

*Add additional sheets if necessary.*

## 2016 Proposed Capital Budget

Garfield Redevelopment Agency  
For the Period January 1, 2016 to December 31, 2016

	<i>Funding Sources</i>					
	Estimated Total Cost	Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
<i>Redevelopment</i>						
Project A Description	\$ -					
Project B Description	-					
Project C Description	-					
Project D Description	-					
Total	-	-	-	-	-	-
<i>Operation #2</i>						
Project A Description	-					
Project B Description	-					
Project C Description	-					
Project D Description	-					
Total	-	-	-	-	-	-
<i>Operation #3</i>						
Project A Description	-					
Project B Description	-					
Project C Description	-					
Project D Description	-					
Total	-	-	-	-	-	-
<i>Operation #4</i>						
Project A Description	-					
Project B Description	-					
Project C Description	-					
Project D Description	-					
Total	-	-	-	-	-	-
<i>Operation #5</i>						
Project A Description	-					
Project B Description	-					
Project C Description	-					
Project D Description	-					
Total	-	-	-	-	-	-
<i>Operation #6</i>						
Project A Description	-					
Project B Description	-					
Project C Description	-					
Project D Description	-					
Total	-	-	-	-	-	-
<b>TOTAL PROPOSED CAPITAL BUDGET</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please attach additional schedules. Input total amount of all projects for the operation on single line and enter "See Attached Schedule" instead of project description.

## 5 Year Capital Improvement Plan

Garfield Redevelopment Agency  
For the Period January 1, 2016 to December 31, 2016

Estimated Total Cost	Fiscal Year Beginning in					
	Current Year Proposed Budget	2017	2018	2019	2020	2021
<i>Redevelopment</i>						
Project A Description	\$ -	\$ -				
Project B Description	-	-				
Project C Description	-	-				
Project D Description	-	-				
Total	-	-				
<i>Operation #2</i>						
Project A Description	-	-				
Project B Description	-	-				
Project C Description	-	-				
Project D Description	-	-				
Total	-	-				
<i>Operation #3</i>						
Project A Description	-	-				
Project B Description	-	-				
Project C Description	-	-				
Project D Description	-	-				
Total	-	-				
<i>Operation #4</i>						
Project A Description	-	-				
Project B Description	-	-				
Project C Description	-	-				
Project D Description	-	-				
Total	-	-				
<i>Operation #5</i>						
Project A Description	-	-				
Project B Description	-	-				
Project C Description	-	-				
Project D Description	-	-				
Total	-	-				
<i>Operation #6</i>						
Project A Description	-	-				
Project B Description	-	-				
Project C Description	-	-				
Project D Description	-	-				
Total	-	-				
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.*

## 5 Year Capital Improvement Plan Funding Sources

Garfield Redevelopment Agency  
For the Period January 1, 2016 to December 31, 2016

	Estimated Total Cost	Funding Sources			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
<i>Redevelopment</i>					
Project A Description	\$ -				
Project B Description	-				
Project C Description	-				
Project D Description	-				
Total	-	-	-	-	-
<i>Operation #2</i>					
Project A Description	-				
Project B Description	-				
Project C Description	-				
Project D Description	-				
Total	-	-	-	-	-
<i>Operation #3</i>					
Project A Description	-				
Project B Description	-				
Project C Description	-				
Project D Description	-				
Total	-	-	-	-	-
<i>Operation #4</i>					
Project A Description	-				
Project B Description	-				
Project C Description	-				
Project D Description	-				
Total	-	-	-	-	-
<i>Operation #5</i>					
Project A Description	-				
Project B Description	-				
Project C Description	-				
Project D Description	-				
Total	-	-	-	-	-
<i>Operation #6</i>					
Project A Description	-				
Project B Description	-				
Project C Description	-				
Project D Description	-				
Total	-	-	-	-	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Total 5 Year Plan per CB-4	\$ -				
Balance check					

- If amount is other than zero, verify that projects listed above match projects listed on CB-4.

Project descriptions entered on Page CB-3 will carry forward to Pages CB-4 and CB-5. No need to re-enter project descriptions above.